

Transaction highlights

Transaction: CDPQ becomes Alstom's largest shareholder

- > Bombardier and Alstom announced an agreement for the acquisition of Bombardier Transportation (BT). This transaction strengthens Alstom's leadership in sustainable mobility.
- > Through this transaction, CDPQ's stake in BT is converted into Alstom shares.
- > The value of CDPQ's holdings in Bombardier Transportation reflects the 15% annual return set out in the initial investment structure.
- > CDPQ adds to this transaction an additional investment of €700 million in Alstom.
- > At the conclusion of the transaction, the total investment will be between €2.63 billion and €2.78 billion (CAD 4.0 billion), based on closing conditions.
- > CDPQ will acquire Alstom shares at €44.45 per share.
- > **CDPQ will then become Alstom's largest shareholder, with a stake of about 18%, based on financing and closing conditions, and will obtain two seats on the company's Board as well as an observer's seat.**
- > **The transaction provides CDPQ the potential to create significant value with a major investment in a company with solid fundamentals and a leadership position in a thriving sector.**

For details about the transaction, please refer to the news releases issued by [Alstom](#) and [Bombardier](#).

Combining Alstom and BT strengthens the company's leadership position in a promising sector

Alstom's acquisition of BT strengthens the company's leadership in sustainable mobility – a sector driven by strong trends such as urbanization and the fight against climate change.

- > A combined backlog of over €75 billion
- > Combined revenues of close to €16 billion
- > Balanced geographic allocation
- > A portfolio of complementary products

Important commitments in Québec

In the context of its agreement with CDPQ, Alstom announced major commitments that position Québec well in the sustainable mobility sector in the Americas and create new potential for growth.

A commitment to develop activities in the Americas, building on its presence in Québec.

- > The headquarters for the activities developed in the Americas will be located in Greater Montréal.
- > The Head of the Americas will be based in Greater Montréal.
- > All support functions for the Americas (e.g. IT services, human resource, legal and accounting services) will be based in Québec.
- > The region overseen from Québec will have over 13,000 employees across the Americas.

The creation of a centre for rail sector activities developed in the Americas, including:

- > A competence centre for train design and engineering dedicated to creating solutions adapted to the specifics of activities developed in this geographic area (notably signalling and pneumatic metros). The centre will also develop sustainable motorization solutions – batteries for electric trains or technology for hydrogen motorization – building on existing expertise in Québec.
- > A high-tech research and development centre that brings together Alstom's expertise in systems, in engineering, software development and cybersecurity.

Expansion of the activities of the La Pocatière and Sorel-Tracy sites

- > Based on the characteristics of various contracts and the development of new train platforms destined for markets in the Americas.