





## Cautionary statements

This presentation (and the accompanying oral presentation if applicable) contains forward-looking statements within the meaning of applicable securities legislation. Forward-looking statements are typically identified by words such as "projected," "estimate," "may," "anticipate," "believe," "expect," "plan," "intend," "could" or similar words suggesting future outcomes or statements regarding an outlook (and the negative form thereof). All statements other than statements of historical fact contained in these slides are forward-looking statements.

Forward-looking statements involve numerous assumptions, risks and uncertainties. A variety of factors, many of which are beyond the control of Caisse de dépôt et placement du Québec ("CDPQ"), may cause actual results to differ materially from the expectations expressed in its forward-looking statements. These factors include, but are not limited to, risks related to financial markets and economic conditions in Canada, the United States and internationally, changes in standards, laws and regulations, risks related to defaults by financial institutions, risks related to financial instruments, fluctuations in interest rate levels, increased competition for assets, fluctuations in investment returns, foreign exchange rate fluctuations, adverse changes in the credit markets, the risk of damage to CDPQ's reputation, CDPQ's ability to access the capital markets for debt financing, changes in the real estate and infrastructure markets in Canada, the United States and elsewhere, and risks more generally associated with the markets and CDPQ's portfolios of investments.

CDPQ does not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by or on its behalf.

No information presented in this presentation and the accompanying oral presentation as of a date more recent than December 31, 2021, has been audited and only the consolidated financial statements of CDPQ as at December 31, 2021, and for the year then ended have been audited.

The information on, or accessible through, our website or any of the other websites or links to websites referred to in this presentation is not part of or incorporated by reference into this presentation.

Under no circumstances should the information contained herein be considered an offer to sell or a solicitation of an offer to buy any security of CDPQ, CDP Financial Inc. ("CDP Financial") or any of their respective affiliates in the United States or in any other jurisdiction where such offer or solicitation would be unlawful, and such information does not constitute an offer to sell or a solicitation of an offer to buy or an advertisement in respect of securities in any province or territory of Canada. Any offer to sell or solicitation of an offer to buy securities of CDPQ, CDP Financial or their respective affiliates in the United States may not be made absent registration under the Securities Act of 1933, as amended (the "Securities Act"), or an exemption from registration under the Securities Act. Any offer of securities of CDPQ, CDP Financial or their respective affiliates will be made pursuant to a private offering memorandum.



## Table of contents

1	Our commitments to sustainability	4
2	Our Green Bond Framework	11
3	Allocation and impact metrics	14
4	Appendices	19

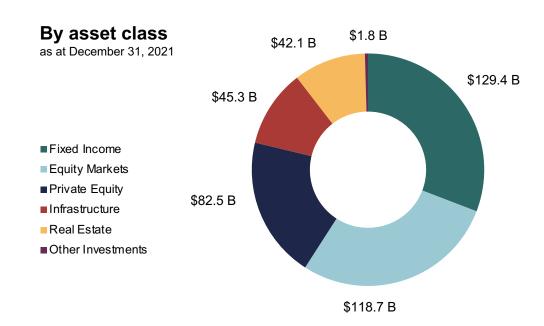


Our commitments to sustainability



## CDPQ is a global investment group





as at December 31, 2021

8.9%

5-year annualized return

\$141.0 B

investment results over 5 years

9.6%

10-year annualized return

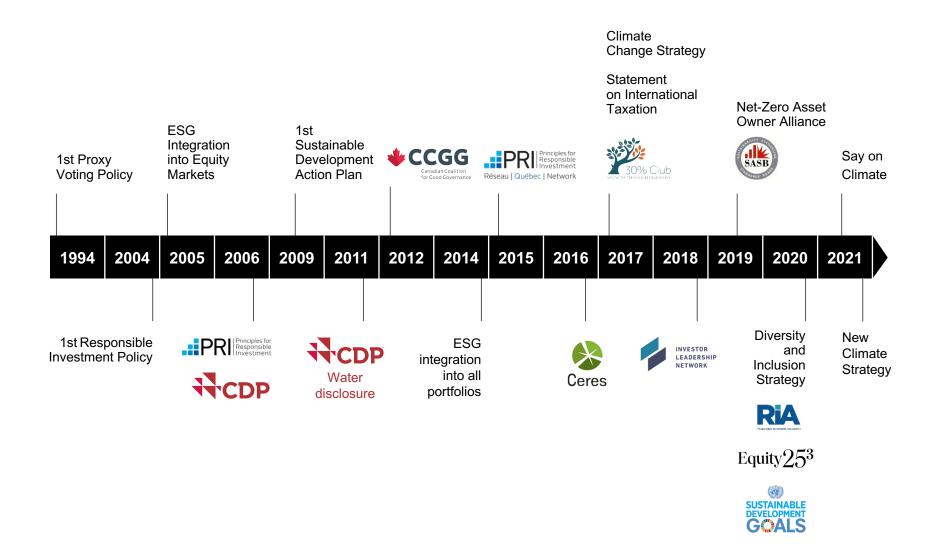
\$241.0 B

investment results over 10 years

**AAA** credit rating



## Building on extensive ESG experience





## Sustainable investment: A fundamental performance driver

#### **Environment**

An investment strategy to address climate change with ambitious and concrete targets in the short, medium and long term

- Lower our portfolio's carbon intensity by 60% in 2030<sup>1</sup>
- Increase our low-carbon assets to \$54 B by 2025<sup>2</sup>
- Support decarbonization of companies in the heaviest-emitting sectors with a \$10 B transition envelope
- Complete our exit from oil production by the end of 2022

A net-zero portfolio by **2050** 

#### Social

Contribute to a fairer society

- Focus on equity, diversity and inclusion within our teams
- Promote industry-wide diversity
- Counter abusive tax planning

#### Governance

Demand responsible governance practices from our portfolio companies

- Analyze ESG factors in all of our investment activities
- Anticipate technology risks
- 1 Carbon intensity in tCO<sub>2</sub>e/M\$
- 2 Investments in renewable energy, clean transportation and other low-carbon project categories compatible with the CBI's Climate Bonds Taxonomy (March 2021)

Exercising leadership within the industry and our portfolio companies















# CDPQ, one of the first global investors to make climate change a priority

Our first climate strategy, deployed in 2017, helped position us as a leader in the fight against climate change. We set ambitious targets so we could take quick and structured action.

In 2019, we also decided to make a strong commitment: achieve a net-zero portfolio by 2050, with a focus on decarbonizing the real economy.

Since then, we significantly exceeded our intermediary targets, so in 2021 we announced a new and ambitious strategy based on four essential and complementary pillars to meet the major challenges of the transition.

#### The four vital pillars for the transition



\$54 B

in green assets by 2025



60%

reduction in our portfolio's carbon intensity by 2030 compared to 2017



\$10 B

transition envelope to decarbonize the heaviest carbon-emitting sectors



2022

complete our exit from oil production



# Our climate actions in 2021

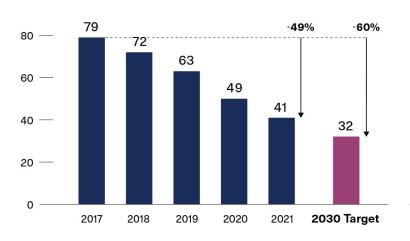
reduction in carbon intensity since 2017¹

CAD 39 B
low-carbon assets¹.²

CAD 39 B
low-carbon assets¹.²

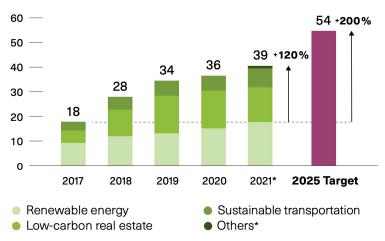
Leadership
engaging our partners on our priorities

## THE PORTFOLIO'S CARBON INTENSITY (in $tCO_2e/M\$$ )



#### LOW-CARBON INVESTMENTS

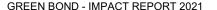
(in billions of dollars)



 $^{\star}\,$  Includes the new sectors from CBI's green taxonomy.

<sup>1</sup> As at December 31, 2021

Investments in renewable energy, clean transportation and other low-carbon project compatible with the CBI's Climate Bonds Taxonomy





## We exercise strong climate leadership through several initiatives

## UN-convened Net-Zero Asset Owner Alliance

- More than 70 global investors with USD 10.4 T in AUM
- Measures to align investors' portfolios with a 1.5°C scenario, pursuant to Article 2.1c of the Paris Agreement
- Emphasis on transitioning the real economy
- CDPQ has been part of the Steering group since its foundation

## Investor Leadership Network (ILN)

- 13 global investors with USD 9 T in AUM
- Efforts to facilitate and accelerate collaboration on strategic issues related to sustainability and long-term growth, such as climate change
- CDPQ is co-leading the CEO Council and the CIO Roundtable, and actively participating in various executive and advisory committees

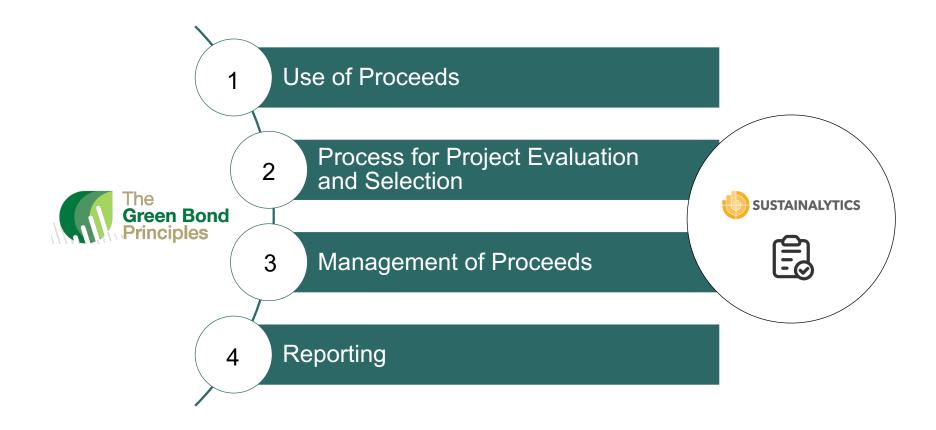
With our partners, we make a difference wherever we do business



## Our Green Bond Framework



### Overview of our Green Bond Framework



#### Review

- Second Party Opinion of the framework by Sustainalytics
- <u>Limited Assurance Report</u> of the allocation of net proceeds by EY



## Our sustainable investment objectives

Eligible investment categories	Environmental objectives
Renewable energy	Increasing low-carbon, renewable power production
Clean transportation	Contributing to the reduction of GHG emissions from road and rail transportation
Energy efficiency	Increasing energy savings contributing to the reduction of GHG emissions
Pollution prevention and control	Fostering pollution reduction and the development of a circular economy
Sustainable water and wastewater management	Improving efficiency of water distribution and of the water recycling services contributing to the quality of natural environment
Forest, agricultural land and land management	Delivering substantial carbon sequestration capacity, reducing GHG emissions, and improving climate resilience



# Allocation and impact metrics



## Green Bond Register

#### **First Green Bond Issuance**

Issuance	US\$1,000,000,000 1.000% Senior Notes, issued by CDP Financial Inc. under the Senior Note Program on May 25, 2021 and maturing May 26, 2026 ("Green Bond 1")
	CADEPO 1% 05/26
Pricing Date	05/18/2021
ISIN	US125094AV47 (144A) USC23264AL58 (REGS)
CUSIP	125094AV4
Issue Size	USD 1.0B
Reoffer Spread	MS + 10 bps
Order Book	> 3.1B



Investment Financed	Réseau Express Métropolitain (REM)
Eligible Investment Category	Clean Transportation
Eligible Investment	Réseau Express Métropolitain (REM)
SDG	11 SISTAMARIC GITES  AND COMMONTES

**Cumulative Use of Net Proceeds** 



## Allocation and use of net proceeds\*

## 100% of net proceeds were allocated to the Réseau express métropolitain (REM)

2021 Net Proceeds				
Green Bond 1 (USD 998.4M)	CAD 1,226M			
Total Net Proceeds (CAD)	CAD 1,226M			
1				
2021 Use of Net Proceeds				
REM – Before Issuance (Lookback)	CAD 589M			
REM – After Issuance	CAD 637M			

**CAD 1,226M** 

Unallocated Net Proceeds (Dec 31, 2021) CAD 0M





## Use of proceeds

#### Réseau express métropolitain (REM)

#### **Background**

- One of the largest automated transit networks in the world, developed from A to Z by CDPQ Infra, a subsidiary dedicated to developing greenfield projects
- Québec's largest public transit project in 50 years, the REM is a light rail system that will include 26 stations spread over 67 km, with the first departures slated for 2022
  - Linking downtown Montréal, the South Shore, the West Island, the North Shore and the airport, the project will contribute \$3.7 billion to GDP and create 34,000 jobs during construction, and 1,000 direct and indirect jobs once in service
  - CDPQ Infra's first project

#### Investment thesis

- An integrated, efficient and reliable service that meets the needs of users in the Greater Montréal area
- By managing the project from start to finish, CDPQ is improving process efficiency, shortening delivery time and executing work to the highest standards
- By building up its technical and operational expertise, notably with the construction of the second-deepest station in North America, CDPQ is expanding its capabilities, which could be leveraged in future investments

#### CDPQ'S role

 CDPQ Infra serves as the project's principal contractor, responsible for its planning, financing, completion and operation





#### Industry

Passenger transportation

#### Region

Canada

#### Initial investment

2016

#### CDPQ's stake

73.3% (REM)

#### **Partners**

Gouvernement du Québec; Canada Infrastructure Bank; Hydro-Québec; Autorité régionale de transport métropolitain (ARTM)

#### **Estimated cost**

**CAD 6.9 B** 

#### 18

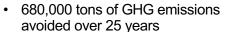


## Key impact metrics

#### Réseau express métropolitain (REM)

#### Climate change





- 42,120 users can use the REM during rush hour (6:00 a.m. to 9:00 a.m.)
- 250,000 trees planted during construction to offset the GHG emissions estimated at 87,000 tons

#### **Economic development**



- Creation of 34,000 direct and indirect jobs in Québec during the construction phase
- Creation of 1,000 permanent jobs
- Contributes CAD 3.7 B to the GDP

#### Compensation for natural environment impacted by construction



- Wetland restoration
- Reforestation
- Enhancement of status wildlife habitats
- Relocation of status flora
- Creation of a fish spawning ground

## Sustainable development



- · Promotes sustainable mobility
- Reduces noise and air pollution caused by traffic





#### Industry

Passenger transportation

#### Region

Canada

#### Initial investment

2016

#### CDPQ's stake

73.3% (REM)

#### **Partners**

Gouvernement du Québec; Canada Infrastructure Bank; Hydro-Québec; Autorité régionale de transport métropolitain (ARTM)

#### Estimated cost

CAD 6,9 B



## Appendices



## Key links

#### **CDPQ**

**Investor relations** 

Sustainable investing report

New climate strategy

Our depositors

#### **Investments and Performance**

Total portfolio

Annual reports

Risk management

#### Governance

Laws, regulations and policies

**Board of Directors** 

**Executive Committee** 

#### **Green Bonds**

Second Party Opinion - Sustainalytics

<u>Limited Assurance Report of the allocation of</u> net proceeds by EY

REM GHG report (in French only)