

CREDIT OPINION

19 December 2023

Update



RATINGS

Caisse de depot et placement du Quebec

	Domicile	Quebec City, Quebec, Canada
	Long Term CRR	Not Assigned
	Long Term Issuer Rating	Aaa
	Туре	LT Issuer Rating - Dom Curr
	Outlook	Stable

Please see the <u>ratings section</u> at the end of this report for more information. The ratings and outlook shown reflect information as of the publication date.

Contacts

Robert Colangelo +1.416.214.3847 VP-Sr Credit Officer robert.colangelo@moodys.com

Evan Cybart +1.212.553.3981
Associate Analyst
evan.cybart@moodys.com

Robert M. Callagy +1.212.553.4374

Associate Managing Director
robert.callagy@moodys.com

Marc R. Pinto, CFA +1.212.553.4352

MD-Financial Institutions
marc.pinto@moodys.com

» Contacts continued on last page

Caisse de depot et placement du Québec

Update following ratings affirmation

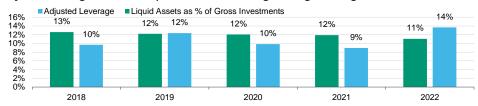
Summary

On 6 December 2023, we affirmed the ratings of Caisse de dépôt et placement du Québec's (CDPQ) and its wholly-owned subsidiary, CDP Financial Inc. The outlooks on CDPQ and CDP Financial Inc. were maintained stable. CDPQ's Aaa long-term issuer rating is based on its aa2 Baseline Credit Assessment (BCA) as well as instrument-level structural support under our assumption that creditors have a priority of claim over its depositors, creating high coverage of assets for creditors. CDPQ's aa2 BCA reflects the pension asset manager's strong liquidity and predictability of future cash flows, as well as sound financial policies and low leverage. As well, CDPQ's governing legislation mandates it as the exclusive asset manager for public sector investment pools in the Canadian Province of Quebec (Aa2 stable) without responsibility for the underlying pension obligations. As such, we view CDPQ as fully funded. These credit strengths are offset by a high proportion of high risk assets (as defined under our methodology), limited visibility into depositor contributions and withdrawals, and potential governance challenges associated with a dual mandate to optimize returns and also contribute to the economic development of Quebec.

Over the next 3-5 years, we believe that the investment characteristics of certain asset classes will change reflecting a weakening macroeconomic outlook as well as lingering effects from the pandemic including shifting private sector preferences, such as greater employment away from office real estate. However, the rating agency noted that CDPQ has a reputation for strong investment acumen. In addition, the fund's long investment horizon is a considerable advantage as it affords them time to make portfolio shifts, particularly with less liquid investments.

Exhibit 1

Adjusted leverage is low and liquid assets offer strong coverage of obligations



Fiscal year ending December 31, Liquid assets represent cash, short-term investments, securities purchased under reverse repurchase agreements and Canadian government bonds. Moody's leverage ratio is adjusted for improved comparability between US GAAP and IFRS by deducting nettable, but not offset, repurchase agreements and derivative contracts.

Source: Data from issuer reports, Moody's Investors Service

CDP Financial Inc. has a backed commercial paper rating of Prime-1, reflecting the unconditional and irrevocable guarantee of its debt obligations by CDPQ. CDP Financial Inc.

adds a moderate degree of leverage by issuing commercial paper and term debt guaranteed by CDPQ, with the goal of diversifying funding sources and enhancing overall returns for the fund's depositors.

Credit strengths

- » Governing legislation that mandates CDPQ as the exclusive asset manager for the provincial social retirement plan and other public investment pools without responsibility for the underlying pension obligations;
- » Creditors have an effective priority over pension obligations and benefit from very strong coverage by high quality liquid assets;
- » Comparably higher levels of liquidity and lower leverage than peers;
- » Sound financial policies and an investment profile that matches its debt obligations.

Credit challenges

- » Limited visibility around net depositor contributions or withdrawals;
- » Dual mandate to optimize returns for the fund's depositors and contribute to the economic development of Quebec, which may result in governance challenges;
- » A high level of high risk assets, which we define as all investments excluding investment grade fixed income, although CDPQ's proportion is consistent with its Moody's rated peers.

Outlook

The stable outlook reflects Moody's expectations that CDPQ's credit fundamentals, specifically its strong and stable liquidity and low leverage, will remain unchanged over the next 12 to 18 months. It also reflects the stable outlook of the Province of Quebec's rating, which is a constraint on CDPQ's BCA.

The stable outlook on CDP Financial Inc.'s ratings reflects the outlook of its parent.

Factors that could lead to an upgrade

- » An upgrade of the Aaa long-term issuer rating is not possible;
- » An upgrade of the aa2 BCA could be driven by a sustained decrease in CDPQ's high risk assets.

Factors that could lead to a downgrade

CDPQ's BCA could be downgraded if there was:

- » A material reduction in liquid assets or if leverage was to increase above 25% for a sustained period of time;
- » A change in provincial legislation which allowed the CDPQ's depositors to select an alternative asset manager. However, given the publicized and political nature of such an act, we view the probability of this outcome to be very low;
- » A legal precedent that cast doubt on the status of CDPQ's obligations as having preference over depositor's obligations.

A downgrade of the BCA would not likely lead to a downgrade of the Aaa long-term issuer rating because of Moody's expectation of extraordinary support from its support provider.

- » A downgrade in the rating of the Government of Canada or the Province of Quebec would lower the BCA as it is a BCA constraint;
- » CDP Financial Inc.'s ratings could be downgraded if CDPQ's rating was downgraded, or if we believed the guarantee provided by CDPQ to its obligations would not be honoured.

This publication does not announce a credit rating action. For any credit ratings referenced in this publication, please see the issuer/deal page on https://ratings.moodys.com for the most updated credit rating action information and rating history.

Key indicators table

Exhibit 2

Statistics for Caisse de dépôt et placement du Québec [1][2]	2022	2021	2020	2019	2018
Gross Assets (C\$ millions)	473,807	472,366	412,093	392,619	350,003
Depositors' Net Assets (C\$ millions)	401,887	419,797	365,492	340,109	309,511
Fixed Income % Depositors' Net Assets	30%	31%	31%	30%	31%
Equity % Depositors' Net Assets	45%	48%	50%	49%	49%
Real Assets % Depositor's Net Assets	26%	21%	19%	20%	20%
Other % Depositors' Net Assets	0%	0%	1%	1%	1%
Liabilities (C\$ millions)	71,920	52,569	46,601	52,510	40,492
Liabilites % Gross Assets	15%	11%	11%	13%	12%
Unsecured Debt (C\$ millions)	34,809	25,533	23,038	21,494	15,809
Unsecured Debt % Gross Assets	7.3%	5.4%	5.6%	5.5%	4.5%
Secured Funding (C\$ millions)	33,534	21,754	19,068	28,336	22,398
Secured Funding % Gross Assets	7.1%	4.6%	4.6%	7.2%	6.4%
Other Liabilities % Gross Assets	0.8%	1.1%	1.1%	0.7%	0.7%
Indebtedness towards Depositors (C\$ millions)	2,399	2,628	6,702	3,373	3,224
Net Participation Deposits (C\$ millions)	399,488	417,169	358,790	336,736	306,287
Net Participation Deposits % Gross Assets	84.3%	88.3%	87.1%	85.8%	87.5%
Derivative Notionals (C\$ millions)	413,583	361,445	364,289	397,575	391,496
Annual Reported Return (%)	-5.6%	13.5%	7.7%	10.4%	4.2%
Benchmark Return (%)	-8.3%	10.7%	9.2%	11.9%	2.4%

^[1] Information is based on IFRS financial statements. [2] As at fiscal year end December 31. Source: Data from issuer reports, Moody's Investors Service

Profile

CDPQ is a mandatary (or agent) of the province of Québec and manages institutional funds from public and quasi-public institutions, primarily pension and insurance funds in Québec. The assets managed by the CDPQ are funded largely by 'participation deposits' from its institutional clients that represent a participation similar to equity in the CDPQ's individual funds or investment portfolios. CDPQ is an asset manager and does not have legal responsibility for the pension or insurance liabilities of its depositors.

Detailed credit considerations

Funded Status - CDPQ not responsible for the public sector benefit obligations, although it has limited visibility around net depositor contributions or withdrawals

As an asset manager, CDPQ is not responsible for the administration of benefits, nor in the setting of actuarial assumptions of the underlying public sector obligations. These are both the responsibility of its government entity depositors, and as such, CDPQ cannot have a pension shortfall nor a surplus. We therefore consider CDPQ to be fully funded for analytical purposes. That said, we note that CDPQ's underlying obligation has a comparably higher level of complexity relative to its two Canadian asset manager peers, specifically with respect to limited visibility around net depositor contributions or withdrawals.

CDPQ has an initial Funding Ratio score of aaa, which we make a one-notch downward adjustment to aa1 to account for the limited visibility around net depositor contributions and withdrawals.

Liquidity - Highly liquid investment portfolio supported by a high proportion of publicly traded equities

As of 31 December 2022, CDPQ's coverage of liquid assets to cash obligations was strong with a ratio of 391%, although this is weaker compared with a ratio of 717% in fiscal 2021. CDPQ's coverage is supported by very high levels of fixed income assets and publicly traded equities. We also note that in contrast to a number of its Canadian peers, CDPQ has only a minimal level of portfolio level financing that encumbers its assets.

This strong liquidity offsets the limited visibility around net contribution flows from depositors beyond a rolling three-year horizon. At of 31 December 2022, CDPQ's CAD13.1 billion in commercial paper and CAD19.7 billion in term notes were covered roughly 1.4 times

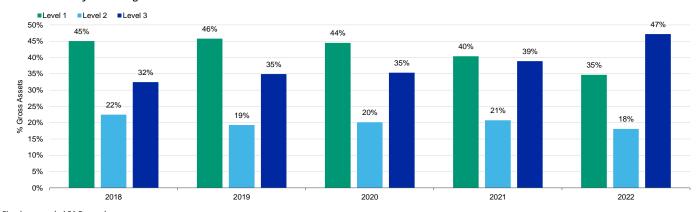
by CAD46 billion of liquid high quality fixed income assets (including Canadian and US government securities, Canadian provincial securities and other highly liquid assets). This level of coverage has weakened slightly as CDPQ reduced fixed income and public equity investments in the past several years to support an increase in its target allocation to less liquid private equity, real estate and infrastructure assets to 46% from 41%. However, CDPQ also owns substantial amounts of marketable securities in the form of widely-traded equities and corporate debt instruments and has a USD4 billion committed revolving credit facility. In addition, CDPQ's liquidity monitoring incorporates appropriate valuation haircuts and stressed collateral funding requirements.

CDPQ' Liquidity score is aaa, which is in line with the initial score.

Asset Risk - High levels of less liquid assets, although mitigated by broad geographic and sector diversification

With a ratio of high risk assets (defined as all investments other than investment grade fixed income assets) to gross assets of 73% as of 31 December 2022, CDPQ has very high asset risk exposure, reflecting CDPQ investing a larger percentage of fund assets in less liquid Level 3 assets such as real estate, infrastructure and private equity. However, this ratio is broadly in line with its Moody's rated pension fund peer group. While CDPQ's investment in Level 3 assets has remained relatively stable over the years (Exhibit 3), it has grown, similar to peers, representing 47% of gross assets as of 31 December 2022. We note that CDPQ has a comparably lower rate of less liquid Level 3 assets relative to its peers.

Exhibit 3
CDPQ's less liquid Level 3 assets have grown, althought this is mitigated by strong liquidity
Fair value hierarchy as a % of gross assets

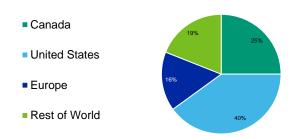


Fiscal year ended 31 December.
Source: Company Financials, Moody's Investors Service

As of 31 December 2022, CDPQ's investment portfolio remains well diversified globally (Exhibit 4) as well as across sectors (Exhibit 5). The benefits of this diversification strategy offsets higher liquidity and operational risks associated with CDPQ's growing exposure to Level 3 assets. In addition, this reduces common credit risks with the Canadian and Quebec economy, providing diversification away from the geographic location of its pension obligation and related contribution cash flows, with approximately 75% of its investment portfolio is invested outside of Canada.

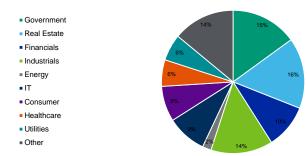
CDPQ generated a portfolio return for its fiscal year ended 31 December 2022 of -5.6%, which was down from 13.5% in fiscal 2021, although it was above the benchmark return of -8.3%. Both public equities and fixed income reported negative returns in 2022, while real assets experienced strong positive performance of 12% during the year. For the six months ended 30 June 2023, CDPQ generated a return of 4.2%, slightly ahead of its benchmark return of 4.1%, with all asset classes experiencing positive performance during this period.

Exhibit 4
CDPQ's investments are diversified globally...
As of 31 December 2022



Source: Company Financials, Moody's Investors Service

Exhibit 5
...and are broadly diversified across sectors
As of 31 December 2022



Source: Company Financials, Moody's Investors Service

CDPQ has an initial Asset Risk score of ba1, which we adjust upwards by three notches to baa1 to account for the benefits of geographic and sector diversification in its investment portfolio.

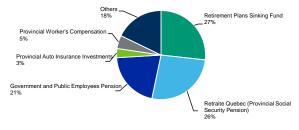
Financial Policy - Conservative financial policies and investment profile provides natural hedge to creditor obligations

CDPQ's financial policies are broadly conservative as expressed by our aa-score for Financial Policy. Overall, the pension asset manager has good liquidity and risk management practices that mitigate a modest level of leverage that creates refinancing and counterparty risks. CDPQ hedges currency risks within specialized portfolios and has natural currency matches between its investments and funding. About two-thirds of CDPQ's investment portfolio is in USD or CAD which aligns with its creditor obligations, much of which are denominated in USD.

Legal framework creates a captive client base

CDPQ's client base encompasses a broad range of provincial government and government-related pension plans, insurance plans and other types of funds. This base is exceptionally stable because most of these entities are required by provincial law to deposit their assets with CDPQ. As at 31 December 2022 (the most recent data available), CDPQ managed assets for 48 depositors, with almost three-quarters of the fund being ascribed to three main depositors (Exhibit 6). Each depositor invests its funds in specialized portfolios, which are internal accounts of CDPQ, and receives a return based on the performance of those portfolios.

Exhibit 6
Depositor's net assets
As of 31 December 2022



Source: Company Financials, Moody's Investors Service

The stability of CDPQ's franchise is also supported by healthy investment returns. As of 31 December 2022, the average actual annualized portfolio return for the last five years was 5.8% compared to 4.9% for its internal benchmark portfolio. The benchmark portfolio is a weighted average of the benchmarks of CDPQ's depositors, which is determined by their individual investment allocation decisions. For 2022, CDPQ achieved annualized five-year returns between 4.2% to 6.7% for its eight largest depositors.

Potential corporate governance challenges associated with the CDPQ's dual mandate

CDPQ has a dual mandate to achieve an optimal return on capital within the framework of depositors' investment policies while at the same time contributing to Québec's economic development. Investments in Québec represented 17% of total assets at year end 2022. This investment profile reflects CDPQ's natural strengths evaluating investment opportunities in Québec due to their deep understanding of that market. CDPQ manages its investment strategy independently. Nevertheless, in a weaker economy, CDPQ could come under political pressure to support Québec in a way that could erode its ability to achieve the optimal return for depositors. CDPQ's rating anticipates that it will be able to balance the requirements of its dual mandate.

CDPQ's risk management philosophy, including its risk architecture and asset allocation strategy, has evolved and adapted significantly since the global financial crisis in 2008. Risk management practices are strong relative to international peers.

ESG considerations

Caisse de depot et placement du Quebec's ESG credit impact score is CIS-2

Exhibit 7
ESG credit impact score



Source: Moody's Investors Service

CDPQ's **CIS-2** indicates that ESG considerations do not have a material impact on its current rating, reflecting the limited rating impact of environmental, social and governance risks on the rating to date.

Exhibit 8
ESG issuer profile scores



Source: Moody's Investors Service

Environmental

CDPQ faces moderate environmental risk, primarily because of its investment portfolio's exposure to carbon transition and physical climate risks from the pension manager's holdings in the oil & gas and transportation sector as well as its real estate and infrastructure portfolios. CDPQ is committed to assist and influence sectors with elevated carbon transition risks.

Social

CDPQ faces high industrywide social risks arising from demographic and societal trends and customer relations that are common to pension asset managers. CDPQ is exposed to risks associated with changes in unemployment or immigration rates, which can impact contribution cash flows. However, in contrast to a pension fund, CDPQ does not have direct exposure to an aging population because it is not responsible for making benefit payments nor in managing the pension benefit obligation, both of which are the responsibility of

public and para-public institutions in the province of Quebec. This also reduces the impact of a privacy or data breach because CDPQ does not warehouse beneficiary data.

Governance

CDPQ's governance risks are low reflecting that the pension asset manager's governance practices and risk management framework are in line with the Canadian financial services sector. CDPQ has a strategic commitment to influence stronger ESG disclosures and practices of their investment companies through its ownership interests.

ESG Issuer Profile Scores and Credit Impact Scores for the rated entity/transaction are available on Moodys.com. In order to view the latest scores, please click here to go to the landing page for the entity/transaction on MDC and view the ESG Scores section.

Support and structural considerations

High expectation of extraordinary support with a mandate as the exclusive investment manager of Quebec public sector entities

Extraordinary support represents the probability that a government sponsor of a GRI would provide financial support, or other contractual protections, to a GRI to avoid a default on its debt obligations. The expectation of a continuation of ordinary support does not constitute extraordinary support and is instead considered in our assessment of the GRI's BCA.

As noted, CDPQ has special legal status as the exclusive asset manager for investments related to the social retirement programs of Quebec. We believe the pension asset manager is a key element of the province's social retirement program and therefore an important contributor to the overall economy of Quebec. In our view, a default of CDPQ would be politically embarrassing to the Province of Quebec and would have implications for the province's own ability to access debt markets. As such, we have a high assumption of extraordinary support from the Province of Quebec (Aa2 stable) to CDPQ, if necessary. Given that CDPQ's BCA is at the same level as the province, the pension asset manager's long-term issuer rating does not currently benefit from any uplift for government support.

Creditors have a material buffer against any asset value deterioration

The CDPQ reported a gross asset base of CAD474 billion at year-end 2022. Net participation deposits represented approximately 84%, CAD399 billion, of the gross asset base which, in our view, constitute loss absorbing equity because participation deposits rank junior in priority to the CDPQ's unsecured creditors, including its obligations under the guarantee of CDP Financial Inc.'s debt. Secured liabilities (including non-recourse asset level debt) representing approximately 7% of gross assets rank ahead of the CDPQ unsecured creditors. Participation deposits do not bear interest and constitute a participation of their holders in the net equity and net revenue of the fund or portfolio in which they are made. Under provincial law, the CDPQ is explicitly entitled to encumber all of the assets that it manages. CDPQ therefore effectively has a very high capitalization, which provides creditors with a material buffer against any future asset value deterioration.

Adjusting for nettable, but not offset, repurchase agreements, CDPQ's leverage ratio was 13.7% as at 31 December 2022.

Rating methodology and scorecard factors

Exhibit 9

Caisse de depot et placement du Quebec

Public Pension Manager						
Caisse de depot et placement du Quebec						
2022						
	Historical			Assigned		
	Factor	Historic	Initial Score	Assigned Score	Key driver #1	Key driver #2
	Weights	Ratio				
Funding Ratio*						
Net Assets / PBO	45%	100.0%	aaa	aa1	Liability Opacity	
Liquidity						
Liquidity Inflows / Outflows	18%	391.3%	aaa	aaa		
Asset Quality						
High Risk Assets / Gross Assets	18%	73.2%	ba1	baa1	Asset Class	Geographic
					Diversification	Diversification
Financial Policy						
Financial Policy	18%	aa	aa	aa		
Financial Profile Outcome	100%		aa2	aa2		
Qualitative Notching						
Political Independence				0		
Corporate Behavior				0		
Scorecard-Indicated Outcome Before Constraint				aa2		
Consideration of:					Comi	ment
Sovereign Constraint (Y/N)				Yes		
Sovereign Rating				Aaa		
Sponsor Constraint (Y/N)				Yes		
Sponsor Rating				Aaa		
Scorecard-Indicated Outcome				aa2		
Source: Moody's Financial Metrics						

Ratings

Exhibit 10

Category	Moody's Rating		
CAISSE DE DEPOT ET PLACEMENT DU QUEBEC			
Outlook	Stable		
Baseline Credit Assessment	aa2		
Issuer Rating -Dom Curr	Aaa		
CDP FINANCIAL INC.			
Outlook	Stable		
Bkd Senior Unsecured	Aaa		
Bkd Commercial Paper	P-1		
Source: Moody's Investors Service			

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Contacts **CLIENT SERVICES** Evan Cybart Robert Colangelo +1.416.214.3847 +1.212.553.3981 Americas 1-212-553-1653 VP-Sr Credit Officer Associate Analyst Asia Pacific 852-3551-3077 evan.cybart@moodys.com robert.colangelo@moodys.com Japan 81-3-5408-4100 Robert M. Callagy +1.212.553.4374 Marc R. Pinto, CFA +1.212.553.4352 Associate Managing MD-Financial Institutions EMEA 44-20-7772-5454 Director marc.pinto@moodys.com robert.callagy@moodys.com



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